

## NAYA BHARAT NEEDS A DFI

DFI A BRIDGE FOR SUSTAINABLE DEVELOPMENT FINANCING OF INFRASTRUCTURE (A KEY ENABLER OF NIP FOR ATMANIRBHAR MAKE IN INDIA & ECONOMIC GROWTH)



Dr E S Rao
MD & CEO, IFCI Limited
July 2020



## HON'BLE PRIME MINISTER'S VISION - 5 PILLARS DFI & FI'S ROLE

## **ECONOMY**

 A DFI along with FI's to be a partner & catalyst for Inclusive (Rural & Urban)
 Economic Growth by enhancing 3 components of GDP - Industry, Services and Agri Sectors

### **INFRASTRUCTURE**

• A strong DFI with capabilities to Design, Develop and Financing of Infrastructure & Core Industry Sectors from Physical to Digital 5G with sector specific conducive Infra Policies & Regulations

### **SYSTEMS**

 Along with DFI and other FI's an Institutional Framework Mechanism & Management System to be laid down in line with the Regulations

## VIBRANT DEMOGRAPHY

• DFI & FI's to facilitate for provision & provide the Infra services with inclusiveness across the country

### **DEMAND**

• To ensure a Affordable, Accessible and Quality of Service to create Elasticity of Demand is created for the Infra services and shall be used by citizens of India



As a series of measures to revive the economic growth Union Finance Minister Smt Nirmala Sitharaman announced to establish a DFI for addressing the country's infrastructure financing needs.

She said,

"In order to improve access to long-term finance, it is proposed to establish an organization to provide credit enhancement for infrastructure and housing project, particularly in the context of India now not having a **Development Bank** and also for the need for us to have a institutional mechanism. So this will enhance debt flow towards such projects "

Subsequently in Dec 2019 GoI announced Five year estimation of Rs 102 Lakh Crores NIP and revised NIP estimated at Rs 111 Lakh Crores

## NIP PROPELS - INDIA A BRIGHT SPOT IN THE EMERGING ECONOMIES

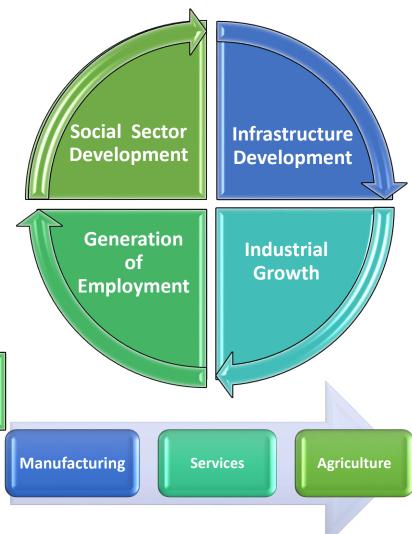
Post the Covid-19 catastrophe, the World Economic Order is expected to shift away from already sluggishly growing West.

India has a strong opportunity and a Bright Spot to shine amongst the Emerging Economies with China losing out on trust factor.

Infrastructure Development along with its integration with core industry sector will enable a multiplier effect to GDP rebound to sustainable higher growth trajectory.

The total estimated capital for NIP during 2020-2025 is projected at Rs. 111 lakh crore.

The Reforms, Recent New Schemes, Policy Changes, Support to Banks & NBFC's will help to rebound as the Covid -19 pandemic factor starts easing.

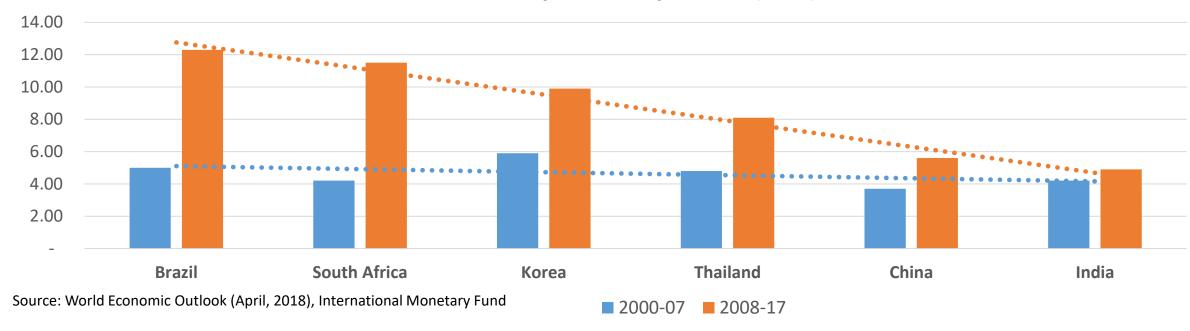


आई एफ सी आई लिमिटेड



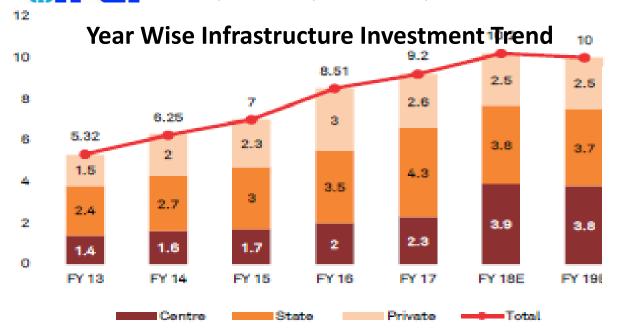
### INDIA v/s OTHER EMERGING ECONOMIES - CAPTIAL to GROWTH



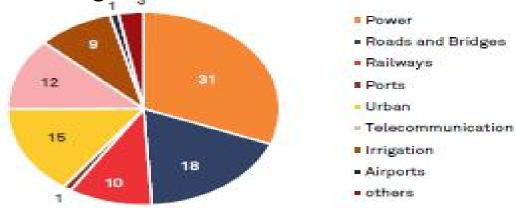


- ☐ The Indian economy has witnessed low capital infusion in comparison to other emerging economies. The Incremental Capital to Output Ratio is on the lower side and also rate of growth of ICOR is lowest amongst the emerging economies under comparison.
- ☐ A DFI can successfully channelize the investments and household savings to propel the 'investment driven growth' conceptualised in the Economic Survey, 2019.

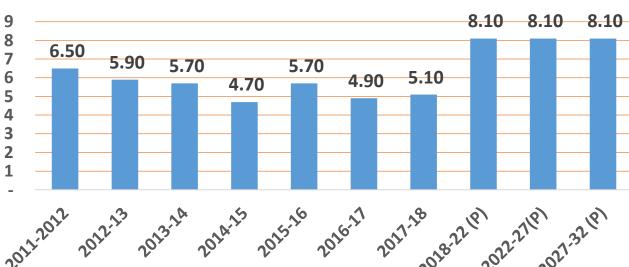
## INFRASTRUCTURE INVESTMENT PATTERN & SEGMENTS IN INDIA



## Sector wise share (%) in infrastructure investments during fiscals 2013-2019



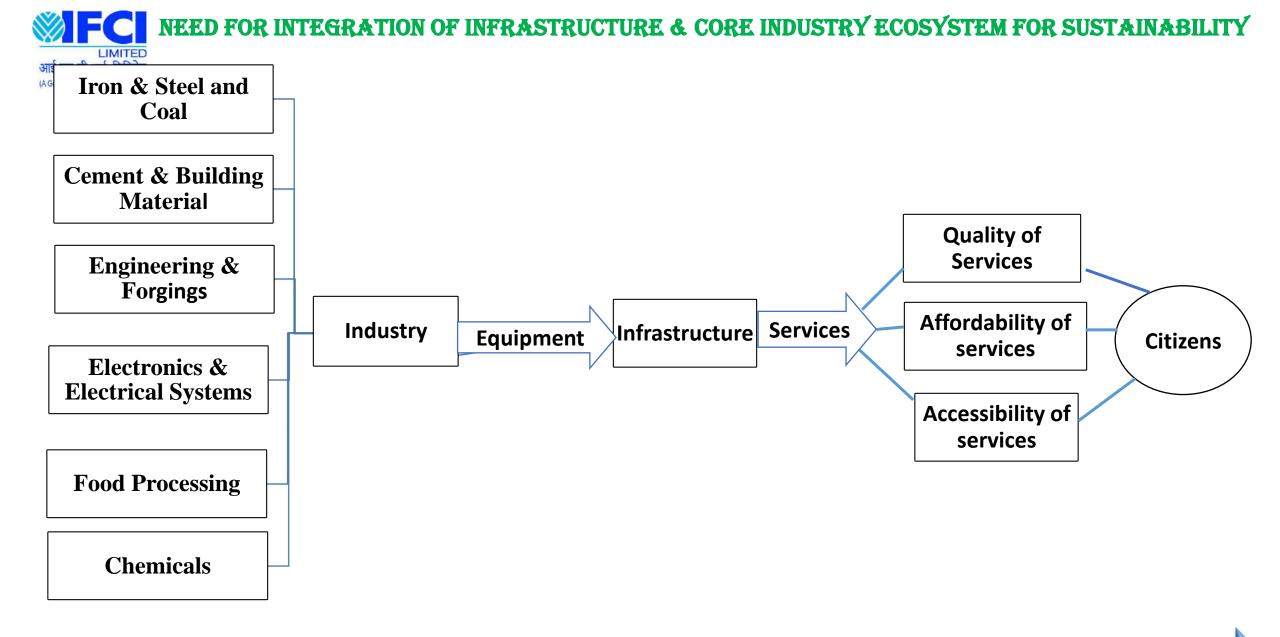




Source: National Accounts Statistics, 2018; National Transport Development Policy Committee (2014)

Saur co: Appraisal documents for five-year plans, CRIS estimates (Investments mentioned are at current prices)

- Power, roads and bridges, telecommunications, railways, irrigation and urban accounted for ~85% of the infrastructure investment in India during FY 2013-2019.
- The Centre and states are the major funding sources for sectors such as power and roads and bridges, with moderate participation from the private sector.





# KEY FOR ACHIEVING US\$ 5 TRILLION ECONOMY AND MAKE IN INDIA

DEVELOPMENT & FINANCING OF INTEGRATED INFRA & CORE INDUSTRY SECTORS

A NEED FOR REVIVAL OF DEVELOPMENT FINANCIAL INSTITUTIONS



## PROMINENT GLOBAL DFI'S

DFIs continue to a play a vital role in world economic growth and have been a reliable and sustained tool used by most countries to pursue their economic goals.













- **Assets under Management of major DFI (last reported):**
- ☐ Asian Development Bank \$202 bn.
- BNDES \$195 bn.
- ☐ International Finance Corp. \$94 bn.
- ☐ African Development Bank \$ 47 bn.
- ☐ Asian Infra Investment Bank \$ 22 bn.
- New Development Bank \$ 10 bn.



## DFI'S HISTORY - THE TRUE INDIAN HERITAGE EXPERIENCE

Three prominent DFI's partnered in Economic Growth and Development of India



IFCI (1948), ICICI (1955) and IDBI (1964) – proven catalysts to Industry and Infrastructure Growth





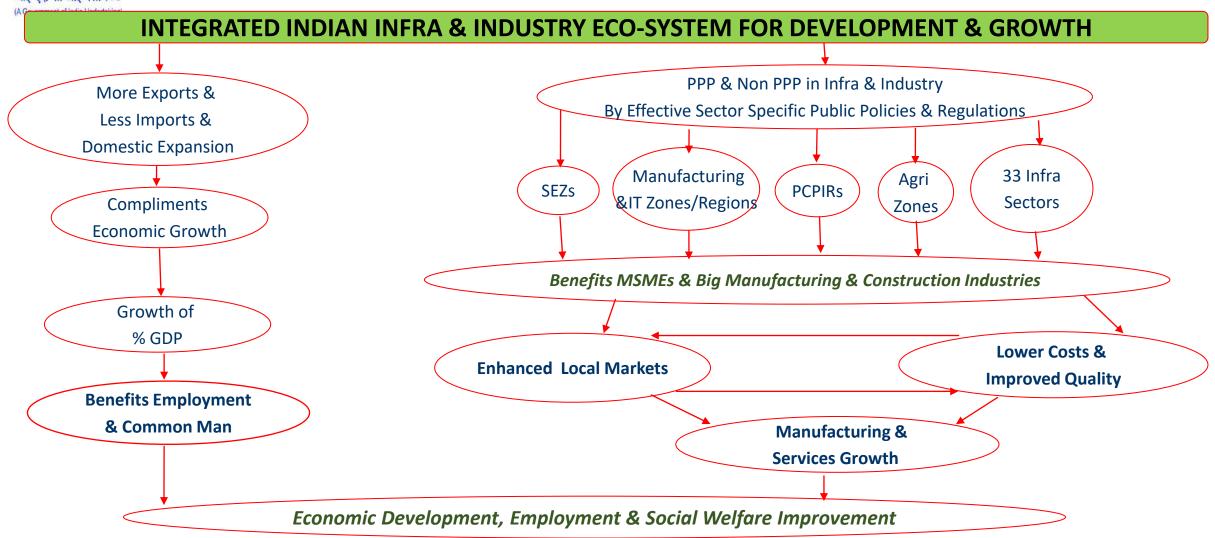
IDBI & ICICI DFIs Converted to Bank



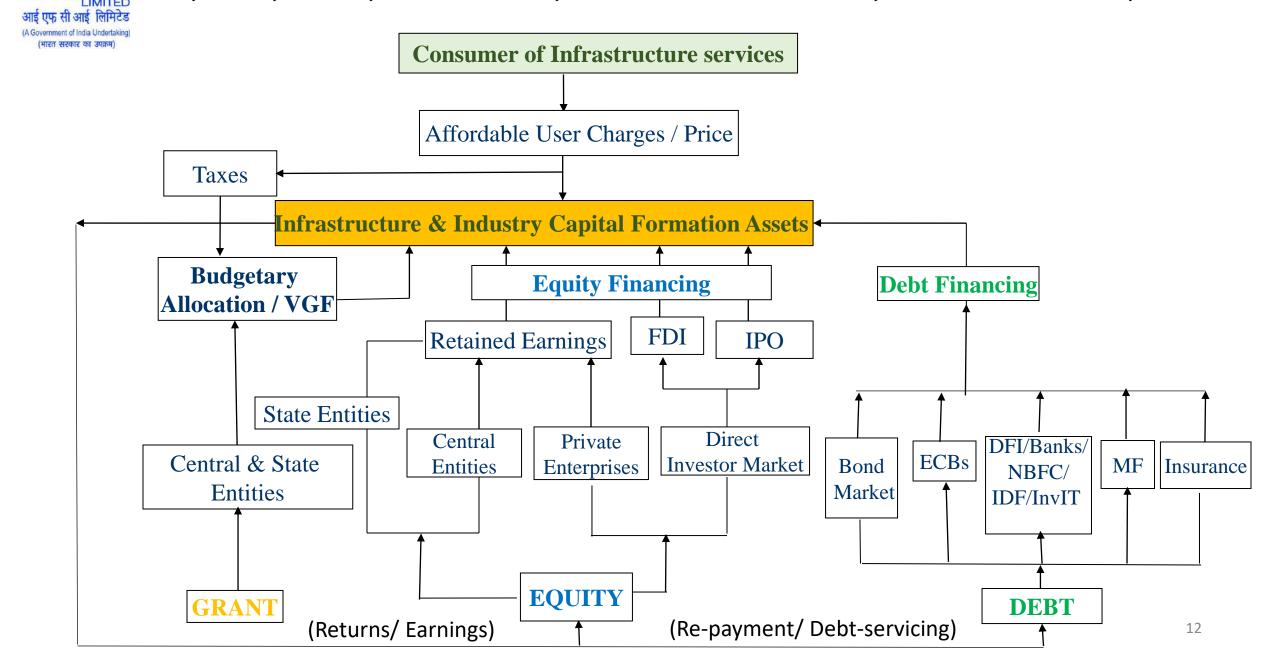


## LIMITED MIÉ UT HÌ MIÉ लिमिटेड

## IFCI INDIAN INFRASTRUCTURE & INDUSTRY ECOSYSTEM



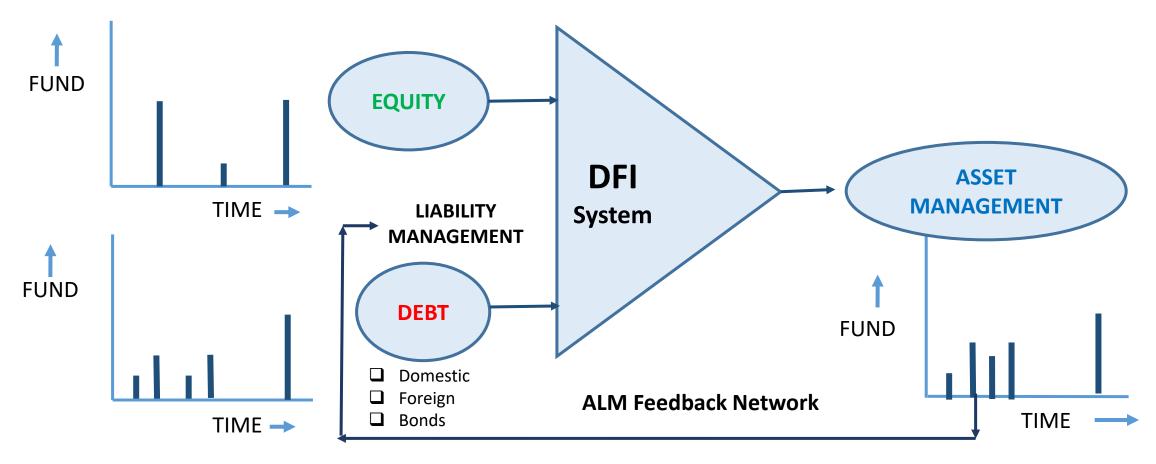
## INFRASTRUCTURE & INDUSTRY FINANCING NETWORK = CAPITAL FORMATION





Debt:

## DFI'S ASSETS & LIABILITIES MANAGEMENT NETWORK A KEY FOR LONG TERM INFRA ASSETS SUSTANABILITY



**Equity: Govt, FI's,** Multilateral Institutions (ADB, World Bank, AIIB & others) may be offered Equity for better ratings

Loans, Bonds, Foreign Repos, Reg-S, 144A, Pension funds, Insurance Funds and others



## DFI: TYPICAL PRODUCT MIX & ASSET MANAGEMENT

**Project Finance** 

**Corporate Finance** 

**Structured Finance** 

#### Debt

- Loans
- NCDs
- Bonds
- Structured Loans viz OCDs, FCDs, CCDs
- Forex Loans

#### **Equity**

- Equity Capital
- Quasi Equity
- Sub-Debt
- Mez Finance

## Innovative Instruments

- Credit Enhancement / Guarantee
- Guarantee cum Takeover Finance
- Green Bonds
- REITs , InvITs
- Securitisation

Infrastructure Assets (Harmonised List)

- Energy
- Transport
- Telecom
- Social
- Urban & Housing
- And Other Sub-sectors of the above five infrastructure sectors

#### **Core Industry Assets**

- Steel
- Cement
- Coal, Iron and Bauxite Mines
- Chemicals



## DFI: TYPICAL CAPITAL STRUCTURE & LIABILITY MANAGEMENT

Pure 100% Government owned DFI

Public-Private Ownership of the DFI (like IDFC)

Initial 100% Government
Ownership – To gradually
off-load to Private
Institutional Players

## **Equity**

- Government
- Financial Institutions
- Multilateral Agencies

## **Long Term**

Debt/Sub Debt/Gurantee

- Government
- Pension Funds
- Insurance Funds
- Infra Bonds

## Off-shore Capital

- Forex Bonds
- Infra Bonds
- Masala Bonds



## SECTOR SPECIFIC POLICIES & REGULATIONS FOR SUSTAINABLE GROWTH



Regulations: Independent & Level Playing

Good Governance

**GDP Growth** 

### **Effective Infrastructure Policies & Regulations = Leading To Sustainable DFI**

	E- Commerce & Logistics	Telecom	Ports	Roads	Airlines	Airports	Power	Urban Infra	Social Infra
Competition									
Private Participation									
Effective Regulation									
Policy	•								
Taxation									
Legal									



## NEED FOR DFI TO ACT AS A CATALYST FOR ECONOMIC GROWTH





Infra & Industry Project Funding is a major chunk of NPA for banks

**Encourage Banks to take exposure in Operational Projects & provide working capital during Construction** 

DFI has the Risk taking ability due to the expertise





Infra & Industry project appraisal & financing by way of long term funds and project bonds through Specialised Financial Institutions & DFI





Development of Bond Market & Equity Market for Refinancing

Market Making of Bond Market – To grow depth and breadth of the market through dedicated FI's and Banks



## DFI NEEDS SKILLED HUMAN RESOURCES & TECHNOLOGY

#### **TECHNOLOGY & TOOLS**

- Use Effectively the Digital Technologies to provide the Citizens with all Infra Services and Industry Products at affordable prices and accessibility of health care and other urban & rural infra services.
- Make use of 2/3/4 G digital communication with IOT devices eco-system to connect services & products to enhance productivity and Quality of Services
- Effective IT platforms & applications using AI & Deep Machine Learning, Mathematical & Statistical Software's for in-depth Project Appraisal and Risk Management analysis and simulations for making the good projects, policies & regulations
- Digital Technology & AI to be used to enhance the Services & Products productivity but **not to REPLACE** Human Resources

#### **SKILLS & TALENT**

- Re-imaging & Re-engineering of **Skills to** professionals in DFI and in Infra Sector to meet the new mixed public & private participated economy.
- Advanced Skill Development programmes re-designed to enhance analytical ability to skilled and semi-skilled in the Infra & Industry sectors
- Have more Skill Development Centres in Rural and Sub-Urban areas to have more inclusive participation by all



#### INSTITUTIONAL SUPPORT NEEDED FOR DFI ECO-SYSTEM



#### To Develop Institutional Framework for sustainable DFI Eco system:

- ☐ Sustained Policy Support for developing the DFI and Infra Eco System by Govt and other stakeholders.
- Appropriate Regulation & Risk Mitigation between DFI, Project Authority and the project with quick resolution e.g. priority of claims, easy substitution for non-performing promoters
- ☐ Infra & Industry projects being capital intensive and long gestation assets in nature needs better & effective regulatory framework for (A) Exposure Norms (B) Asset Classification (C) Provision Norms (D) Flexible framework for ALM and LCR may be prescribed.
- ☐ DFI should be given a lead role for project appraisal & funding. The Banks should be encouraged to participate along with DFI, on the pricing based on the credit risk perception of projects.





IFCI Ltd.
(IN DEVELOPMENT OF THE NATION, SINCE 1948)

IFCI TOWER
61 Nehru Place
New Delhi 110019

Phone: 011-41732730 Web: www.ifciltd.com